

INSCOM INSIGHT

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photo by Staff Sgt. Christina M. O'Connell

Intelligence veterans honor comrades

Members of the U.S. Army's 3rd Infantry Division, The Old Guard, march a memorial wreath from Army Counter Intelligence Corps veterans to the front of the Tomb of the Unknown Soldier during a Wreath Laying Ceremony at Arlington National Cemetery, Dec. 10. The ceremony marked the 15th year the group of veterans have gathered during Veterans Day to honor their fellow intelligence comrades.

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NOTES *for the* SOLDIER

FAST prep class

The Barden Education Center will hold a Functional Academic Skills Training GT Preparation class, Jan. 2 to 30 from 8 a.m. to noon, Monday-Friday. The class will help Soldiers raise their GT score.

For more information, contact an education counselor at 703-805-9267/9270.

Ethics training

The INSCOM Office of the Staff Judge Advocate will conduct the final Ethics Training for 2006 at Fort Belvoir's Wood Theater, Dec. 13.

Regular Ethics will be held from 9 to 10 a.m., followed by Acquisition Ethics from 10 to 11 a.m.

Ethics Training is a mandatory annual requirement for all Army civilian and military personnel.

BOSS Christmas Party

The Fort Belvoir Better Opportunities for Single Soldiers will hold a Christmas Party catered by Boston Market, Dec. 22. The event will also feature the DJ "Jeff to Da' Left."

For more information, contact either Kristen Williams at 703-805-1134, or Staff Sgt. Desiree Lee at 703-806-4084.

Canaan Valley Resort

The Fort Belvoir Better Opportunities for Single Soldiers will hold a trip to Canaan Valley Resort, W. Va., Dec. 15-17. The cost is \$100 per person.

For more information, contact Kristen Williams at 703-805-1134, or Staff Sgt. Desiree Lee at 703-806-4084.

Camo Kit Stuffing

The Fort Belvoir Better Opportunities for Single Soldiers will hold a USO Camo Kit Stuffing and Holiday Party, Dec. 9 from 9 a.m. to 3 p.m. All volunteers and children at least 13 years of age are welcome.

For more information, contact Staff Sgt. Desiree Lee at 703-806-4084.

Messiah Concert

Handel's Messiah Concert will be held at the Fort Belvoir Chapel, Dec. 3. All Soldiers, family members and Department of Defense civilians are invited.

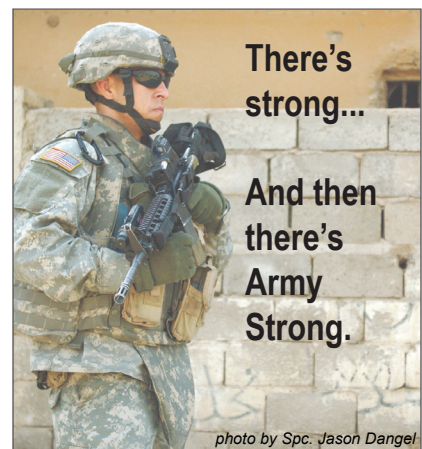
For more information, contact the Chaplain's Office at 703-706-2265.

Tree Lighting

The INSCOM Tree Lighting Ceremony will be held at 1:30 p.m. in the Nolan Building, Dec. 8. Everyone is invited to join in the event.



ARMY STRONG.SM



INSCOM INSIGHT

INSCOM Insight is published as a Command Information e-publication for the men and women of the U.S. Army Intelligence and Security Command under the provisions of AR 360-1.

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Send articles, photographs, graphics or story ideas to INSCOM Public Affairs at inscompao@mi.army.mil, or to 8825 Beulah St., Fort Belvoir, VA 22060. For additional information, call (703) 428-4965.

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WOLF TRACKS

by Wayne L. Kinsey
INSCOM G-3

Are military and civilian personnel at U.S. Army Intelligence and Security Command handling critical information with the same level of protection as when they were overseas?

Operations security requires the INSCOM to submit an annual report on the status of its OPSEC program to the Department of the Army (Army Regulation 530-1). OPSEC officers at INSCOM organizations submit their reports to Headquarters INSCOM for inclusion in the full report to DA.

One item mentioned in several reports concerned the

handling of critical information by personnel who recently returned from an overseas deployment. The reports stated that some individuals were not affording critical information the same protection at their home station that they did while deployed.

The tendency to relax once returning to home base is a normal reaction. However, it is a reaction that could prove dangerous to those operating in the deployed area of operations.

It is known that adversaries look for patterns in military operations, and also that adversaries share information with other adversaries. Furthermore, Al Qaeda and foreign intelligence services have stated 80 percent of their collection efforts are targeted against open source unclassified information.

Regardless of where a home base is located, one or more adversaries are likely targeting the information. The inadvertent disclosure of critical information at a home

base concerning operations could be the last piece of the puzzle needed for adversaries to thwart operations.

There is also another side to this situation. Here at Headquarters INSCOM, many people can be heard saying "We train as we fight." In the military many years ago, the saying was "As we train, so shall we fight."

The meaning is the same either way. The danger is that those who are careless with critical information at home (training) will also be careless in handling it in an area of operations (fighting). It's a lose-lose situation.

We must protect critical information, whether we are dealing with it while deployed or while at home base. Remember, OPSEC is **everybody's** business.

For more information or to recommend topics, contact Wayne (Larry) Kinsey at 703-706-1820.



photo by Staff Sgt. Christina M. O'Connell

And I would walk 150 miles...

Darmstadt officers trek through 150-mile Sahara Desert adventure

by Jayme Loppnow
Darmstadt Public Affairs

Many dream vacations include sun and sand, but for two Army officers in Darmstadt's 66th Military Intelligence Group, the sun and sand wasn't as desirable as one might think.

1st Lt. Erin McGrew of the group's headquarters company and 1st Lt. Kim Barrett of the 105th MI Battalion completed a seven-day race, trekking 150 miles through Egypt's Sahara Desert, Oct. 29-Nov. 4.

The duo planned to enter the race as a team with other officers but many backed out after hearing the entrance fee of \$2,600 per person.

"By that time I was already excited about it and still wanted to do it," said McGrew, a 24-year old from Lafayette, Ind.

The cost, minus the airfare, time off work and food for the seven-day competition included water, medical support, two nights in a hotel following the race, and having a campfire ready when the two stopped in the evening to eat and sleep.

Even though McGrew's family and friends thought she was crazy, she said, she competed in the race to challenge herself.

"I was at a point where PT tests weren't enough," she said. "I needed something to motivate me to train hard and this was it."

Barrett, a 25-year-old Northwest native, said her motivation to enter the race was to keep her mind off her husband's year-long deployment.

"I really wanted something to focus on," said Barrett. "I wanted a goal to focus on to get me through this period of being alone and apart from him."

Barrett added that she wanted to experience some of the harsh conditions her husband was



photo by Michael Shoaf

1st Lt. Erin McGrew competes in a seven-day, 150-mile race through the Sahara Desert in Egypt. McGrew and a fellow officer from Darmstadt's 66th Military Intelligence Group finished the competition, Nov. 4.

experiencing while in Iraq.

"It's not the same but it's along those same lines," said Barrett.

To train, neither of the women had competed in a marathon, let alone an ultra marathon, the two officers stuffed backpacks with as much as they could and hiked around Darmstadt during their free time and weekends.

"Being in the Army I'm used to rucking around with stuff on my back so I think that just naturally helped," said McGrew.

For the race, there wasn't a required weight for their backpacks but it was mandatory to have a sleeping bag, food and jacket. Any other items were up to the competitors, said McGrew.

"I was a newcomer so I brought my changes of clothes so my pack was a lot heavier and bigger than most people's," she said. "The guys who won wore their socks seven days in a row."

The physical aspect of a 150-mile race would most likely be the demise of many but McGrew said the mental portion of the competition was the most difficult for her.

"The last eight miles [of one of the stages] was the hardest thing I've ever done in my life, mentally," she said. "It was 4 o'clock in the morn-

From DESERT, Page 4

ing, pitch black and we were walking through a village in the middle of the desert – it was just frightening.

“I think our brains were starting to shut down on us and our bodies were starting to shut down,” she added.

“I pushed my body further than I’ve ever pushed it,” said Barrett. “I thought I was going to literally collapse. I thought my body was going to shut down and I was going to become a puddle of flesh.”

Barrett said thoughts of loved ones and home kept her going.

Another stage of the race took competitors through steep sand dunes which happened to be during a sand storm, said McGrew.

“The sand was hitting us so hard that it would sting and it was knocking people around,” she said. “People had to crawl on the ground because the wind wanted to carry you off. That was pretty exhausting.”

“It was like you were standing on top of a

tight rope on a five-story building and the wind was blowing so hard that it made you feel like you could be blown right over the edge,” added Barrett.

The women said during these tough times they took turns motivating each other to make it through. Inspiration also came in the form of e-mail messages from loved ones.

“That was the best part of the day,” said McGrew, who said she received about 20 messages a day, mostly from Soldiers. “Getting to relax and read e-mails from home, that was awesome. I couldn’t let them down. I couldn’t have come back here if I didn’t make it.”

On the last day McGrew said she and Barrett had to cut out the backs of their shoes so they could squeeze their swollen feet into their shoes but that didn’t deter them, they were almost there.

After seven days and a little more than 50 total hours of trudging through the desert, the two officers completed the race crossing the finish line amongst the great pyramids while a band dressed in traditional attire played Egyptian music in the background.

“I was happy and exhausted,” said McGrew. “I felt like I achieved something. I definitely know now that my body can handle a lot more than I thought it could.”

Barrett also felt the hard work was worth achieving that level of accomplishment.

“We didn’t think we could keep going but were able to push through and make it,” said Barrett.

After getting back to Germany McGrew and Barrett had check-ups at the clinic and were put on quarters until their swollen feet were back in shape enough to walk.

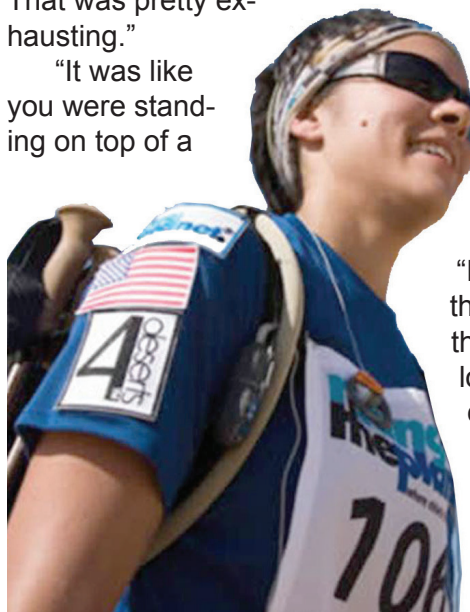
McGrew said she went back again for stress fractures, but when asked if it was all worth it, she didn’t hesitate to answer.

“Absolutely,” McGrew said. “Or I wouldn’t pay the money to do it again in the next one.”

She said she plans to compete in the Gobi March in June, a 150-mile march through China’s canyons, mountain ridges, rocky terrain and sand dunes.

“Everybody was awesome,” said McGrew. “That’s the main reason I want to keep going back because the people were the most amazing people I’ve ever met.”

Barrett said she also plans to compete again.



photos by Michael Shoaf

1st lieutenants Kim Barrett (left) and Erin McGrew (right) hike 150 miles in the Sahara Desert competition.

**FOCUS ON
SAFETY***safety for the holidays*

The holiday season brings a joyful time of generosity and warmth, songs and family traditions to many. Unfortunately, it also brings a time when an increase in house fires fueled in part by holiday decorations.

As the holidays draw near, decorative lighting and special effects, such as fresh trees, lights and decorations, and fireplaces become important components of the season. Many people choose to celebrate the season by decorating

their homes with electric lights, candles and wreaths. An essential part of stringing the lights and putting up the tree is **keeping an eye on electrical safety.**

Also, fireplaces are sometimes considered a decorative alternative for heat, but keep in mind it is still dealing with fire. Regular inspection, cleaning and maintenance are the best insurance against chimney fires and fires resulting from a damaged stove or flue.

Remember, there is no substitute for common sense. Look for and eliminate potential danger spots near candles, fireplaces, trees, and/or electrical connections.

Celebration and joy can quickly turn to sorrow and anguish because basic fire safety guidelines were neglected.

Use the safety tips above to ensure your family enjoys a safe and happy holiday season along with the decorations and lights!

Below are steps that everyone can take to ensure a safe and happy holiday season:

- Never overload your electric outlets.
- Do not string too many lights together.
- Artificial trees should be flame retardant.
- Keep lights and electrical cords away from water.
- Do not leave Christmas tree lights on unattended.
- Avoid putting too many strings of lights together and plugging them into a single outlet.
- Surge protector strips are a safe option for more outlets.
- Outdoor lighting should have insulated electrical cords and plug into a Ground Fault Interrupter-protected receptacle only.
 - Never leave tree lights on when you are not home.
- Place your tree in a safe place, away from heat sources such as a fireplace or heat vent.
 - Use only nonflammable decorations.
 - Place decorations away from heat vents.
- Do not attempt to repair damaged strings with electrical tape.
 - Do not run any electrical cord under a carpet or rug.
 - Check and replace worn, frayed or damaged cords, light sets or wires.
 - Unplug cords while stringing lights.
 - Use only UL listed equipment.



Highlight History

WAR PAINT

INSCOM History Office

Throughout the Nolan Building's hallways, a visitor will discover a number of paintings depicting Soldiers and equipment in Vietnam. This artwork is the result of the U.S. Army Security Agency's combat artists, sent to Vietnam to portray the signals intelligence mission.

Two of these artists were Spc. Wayne Salge and Spc. Barry E. Guimond. Between them, they produced a rich trove of paintings and sketches that are now part of the U.S. Army Intelligence and Security Command's historical record.

The collection shows the diversity of ASA sites and equipment. Through the mediums of oil, charcoal, pencil, or ink the artists convey a sense of place, capturing solitary moments or comrades in arms.

Through several works in ink and in charcoal, Salge captures the often solitary duty that typified the mission of the radio research Soldiers, who often found themselves in remote sites, spending long hours listening to and transcribing communications.

Located in the hallway of B1, "The Peak" shows a lone Soldier monitoring from a mountaintop in support of the 5th Special Forces Group.



courtesy photo

Combat artists, Spc. Wayne Salge (left) and Spc. Barry E. Guimond, hold paintings and sketches they made during the Vietnam War. A number of their pieces are displayed in the INSCOM headquarters hallways.

Throughout much of the war, an ASA direct support company supported each combat division. Guimond documented one such company, the 371st Radio Research Company, in "Forward Element," an oil painting on the second floor. The company supported the 1st Air Cavalry Division.

In his ink drawing, "Radio Support," Guimond acknowledges the dependency on radio as the only means of communications available to the troops on patrol. The combat artist program deliberately sent artists

into the field to experience the sights, sounds and tensions of war. Their personal experience imbues their art in the expressions of the Soldiers and the impressions of the surroundings.

These images from 50 years ago invite reflection. Many of the portrayals are of experiences and emotions shared by all Soldiers regardless of place and time. Thus the artwork hanging on the walls of INSCOM headquarters provides a lasting tribute to those who have honorably served their country.

New program pays off for DLA customers

Defense Logistics Agency
Army News Service

Some military maintenance depots got parts and supplies faster and cheaper, and America's military services got refurbished equipment returned sooner thanks to a pilot program called "Customer Pay."

The program demonstrated early dividends supporting the rebuilding of Army High-Mobility Multipurpose Wheeled Vehicles, commonly known as Humvees.

Customer Pay, a partnership between Defense Department elements and a defense contractor, pays contractors and suppliers at the point of delivery. That reduces the need for millions of dollars of Army inventory and also lowers prices for spare parts. Additionally, supply chain costs are reduced since management at the production line minimizes handling by government personnel.

The concept was developed in a pilot program involving Army Tank Automotive and Armament Command, Defense Logistics Agency and its field activity Defense Supply Center Columbus, AM General Corp., two Army maintenance depots and the Maine Military Authority. Results from the pilot show dramatically increased performance support and greatly reduced costs to rebuild Humvees.

"Customer Pay is a vivid



photo by Senior Airman Desiree N. Palacios

Humvees and other refurbished equipment for the military are being returned sooner thanks to DLA's pilot program "Customer Pay."

glimpse of our future. (It) will be seen as a pioneer in DLA's support to the services' industrial sites by leveraging the relative strengths of our industry, service and DLA partners. It has brought new efficiency and effectiveness to our logistics solutions," said James McClaugherty, deputy commander of Defense Supply Center Columbus.

Customer Pay required DSCC personnel to adjust their thinking, Eric Tranter, chief of DSCC's Tactical Vehicles Support Division, said.

"To best understand the challenges of Customer Pay, you have to think retail support, not the usual DLA wholesale approach," he said. "This equates to constantly working with the people at the various depots and maintenance sites,

... providing responses within hours and actual support in a few days.

All of our people have done a great job making this happen because they applied a retail focus to their work with urgency and flexibility. If you take a 'business as usual' approach to anything such as Customer Pay, it won't work."

Formerly managed tasks by government employees were taken over by the contractor, AM General: requirements forecasting, supply chain and inventory management, parts requisition from the DoD supply system, parts distribution to maintenance lines, identification of quality issues, and

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more. The maintenance depots -- Letterkenny Army Depot, in Chambersburg, Pa.; Red River Army Depot, in Texarkana, Texas; and Maine Military Authority, in Limestone, Maine -- were able to focus on the actual rebuilding of vehicles instead of inventory needs.

DSCC is the DLA program manager for the process, awards and administers the contract, and is the parts integrator and source of supply to the contractor and the maintenance depots.

TACOM is the Customer Pay program manager, the source of supply to AM General, the initial production test lead, the weapons system and rebuilding manager, the centralized e-business manager and a funding source.

The changes allow DoD to use the most cost-effective sources in the supply chain for spare parts and then provide a back-up supply chain in case of support problems. This safety net creates a significant reduction of inventory while improving supply support performance.

AM General is required to maintain a 30- to 60-day supply of the 1,241 parts included in the pilot project.

Results show that supply level seemed to work. The rate of incomplete vehicles dropped by 83 percent at Red River Army Depot and by 100 percent at Letterkenny Army

Depot. The dual supply chains prevented parts outages on the line and addressed the challenge posed by a change in 45 percent of the items used to support each depot.

Thanks to Customer Pay, almost \$820,000 was saved in reduced depot supply chain manpower expenses in just over three months last winter. Leveraging the two supply chains reduced spare parts costs, and the total cost of refurbishing the vehicle was reduced.

"The value of Customer Pay is that it allows DLA and the Army depots to move past just coordinating parts support for a Humvee production line to being interdependent partners," said Army Col. Scott D. Fabozzi, director of DSCC's Land Customer Operations.

The contract was awarded Nov. 1, 2005, and implemented just 78 days later at Letterkenny and Red River. During the pilot, AM General provided 4.1 million parts to the production lines from the 1,200-plus national stock numbers managed under Customer Pay.

The depots produced more than 6,029 vehicles under the program, with only 179 coded as incomplete, or G-coded, early in the program at Red River.

Before Customer Pay, both depots had vehicles that were incomplete on a daily basis. At one point, that back-

log exceeded more than 1,300 incomplete vehicles. Under Customer Pay's best business practices approach, the Army's G-coded problems with its Humvee lines have been significantly reduced and, in many cases, eliminated.

The Customer Pay partnership helped Letterkenny earn the Shingo Prize for excellence in manufacturing in the public sector. That prize is named for the Japanese industrial engineer who helped create the Toyota Production System.

Customer Pay has also been nominated for the President's Quality Award and the DLA Top 10 Award.

DSCC serves more than 24,000 military and civilian customers and 10,000 contractors as one of the largest suppliers of weapon systems parts in the world. DSCC buys materiel, monitors inventory levels, maintains technical data, and assures quality conformance of spare parts, which vary from such common items as vehicle parts and accessories to complex mechanical and electronic repair parts for weapon systems.

DLA provides supply support, and technical and logistics services to the U.S. military services and several federal civilian agencies. Headquartered at Fort Belvoir, Va., the agency is the one source for nearly every consumable item, whether for combat readiness, emergency preparedness or day-to-day operations.